

# **Public Administration**

Contents Volume 51 1973

Spring	1
Summer	135
Autumn	251
Winter	361

JOURNAL OF THE ROYAL INSTITUTE OF  
PUBLIC ADMINISTRATION

SPRING	
<i>Articles</i> The Professional Conduct of Civil Servants	1
Maurice Wright	
University Administrative Staff	17
W.S.Angus	
'Our Parliamentary Ombudsman' Part II: Development and the Problem of Identity	41
Roy Gregory and Alan Alexander	
The Industrial Reorganization Corporation: A Study in Choice of Public Management	61
M.E.Beesley and G.M.White	
The Politics of London Government 1880-1899	91
Ken Young	
SUMMER	
The Functions and Organization of Councillors	135
G.W.Jones	
Is there a Case for Local Authority Policy Planning?: Corporate management, the use of business management models and the allocation of resources in local government	147
Ralph James	
Why do Local Authority Rate Poundages Differ?	165
David N.King	
Local Government Complaints: the MPs' Viewpoint	175
Lionel H.Cohen	
Letters from Across the Channel: II French Economic Planning	185
The Relationship between Scientific Management and Personnel Policy in North American Administrative Systems	193
V.Seymour Wilson	
Wilting in Limbo: Anthony Trollope and the Nineteenth-Century Civil Service	207
R.A.W.Rhodes	
AUTUMN	
The Uganda Resettlement Board and Hiving-off: Some Possibilities for Future Research	251
Sir Charles Cunningham, K.C.B., K.B.E., C.V.O.	
Ministers in Ulster: The Machinery of Direct Rule	261
Lord Windlesham	
The Vehicle and General Affair: Some Reflections for Public Administration in Britain	273
Richard A.Chapman	
Organizing Social Services: Hierarchy or . . . ?	291
R.W.Rowbottom	
The Administrative Aspects of the 1919 Housing Scheme	307
Paul Wilding	

*Title and Author*

Heading for Change: The Management of Innovation in the Large Secondary School ( <i>Taylor</i> )	477n
Health Care: Can there be Equity? ( <i>Anderson</i> )	348n
Health Economics (Eds. <i>Cooper and Culyer</i> )	349n
History of Public Administration, A ( <i>Gladden</i> )	224r
Hospital and Health Services Year Book 1973, The ( <i>Institute of Health Services Administrators</i> )	242n
Hospital Organization ( <i>Rowbottom et al</i> )	343r
Human Asset Accounting ( <i>Institute of Municipal Treasurers and Accountants</i> )	241n
Impeachment: The Constitutional Problems ( <i>Berger</i> )	352n
Incomes Policy and the Public Sector ( <i>Balfour</i> )	123n
Industrial Relations in the Common Market ( <i>Balfour</i> )	122n
Industrial Tribunals: A Practical Guide ( <i>Greenhalgh</i> )	479n
Inflation and Local Government Finance ( <i>Institute of Municipal Treasurers and Accountants</i> )	347n
Inside View ( <i>Crossman</i> )	111r
Institute's Recommendations on Accounting ( <i>Pearse</i> )	475n
International Manual on Collective Bargaining for Public Employees (Eds. <i>Kaye and Marsh</i> )	478n
Introduction to British Government Publications, An ( <i>Ollé</i> )	242n
Introduction to the Social Services ( <i>Baugh</i> )	476n
Job Involvement and Communications ( <i>Smith</i> )	477n
Legal Control of Government: Administrative Law in Britain and the United States ( <i>Schwartz and Wade</i> )	232r
Local Government ( <i>Buxton</i> )	473n
Local Government Act 1972, The ( <i>Cross</i> )	347n
Local Government in Denmark ( <i>Harder</i> )	347n
Local Government Finance in Nigeria: Problems and Prospects (Eds. <i>Adedeji and Rowland</i> )	125n
Local Government: Management and Corporate Planning ( <i>Eddison</i> )	334r
Local Government Reorganization: The First Years of Camden ( <i>Wistrich</i> )	227r
Local Income Taxes: Economic Effects and Equity ( <i>Smith</i> )	125n
Man and the Social Science (Ed. <i>Robson</i> )	237n
Management by Agreement, An Alternative to the Industrial Relations Act ( <i>McCarthy and Ellis</i> )	478n
Management of Britain's External Relations, The (Eds. <i>Boardman and Groom</i> )	467r
Management Development for the Education Profession ( <i>Glatter</i> )	240n
Management of Government, The ( <i>Garrett</i> )	330r
Management by Objectives in Local Government ( <i>Glendinning and Bullock</i> )	468r
Management Training for Real ( <i>Hague</i> )	350n
Motivating Managers Financially ( <i>White</i> )	477n
National Economic Planning ( <i>Sandford</i> )	124n
Nationalized Industries since 1960: A Book of Readings (Ed. <i>Tivey</i> )	335r
New Bill of Rights for Britain, A ( <i>Stacey</i> )	473n

*Title and Author*

New Government of London: The First Five Years, The (Ed. <i>Rhodes</i> )	227r
New Inflation: The Politics of Prices and Incomes, The ( <i>Jones</i> )	476n
New Integrated Systems for Planning and Budgeting ( <i>O'Cofaigh</i> )	238n
New Thinking in Management: A Guide for Managers ( <i>Hanika</i> )	241n
New Towns: The British Experience (Ed. <i>Evans</i> )	238n
Ombudsman Plan, The ( <i>Rowat</i> )	474n
On Thinking Statistically: A Short Introduction ( <i>Brodie</i> )	242n
Organization Design ( <i>Newman</i> )	471r
Outline of Planning Law, An ( <i>Heap</i> )	474n
Output Measurement Papers ( <i>Institute of Municipal Treasurers and Accountants</i> )	240n
Participation in Urban Planning: The Barnsbury Case ( <i>Ferris</i> )	235r
Participation of Users or Directly Interested Persons in National Education, The ( <i>Buch</i> )	238n
Personnel Management in Hospitals ( <i>Millard</i> )	121n
Perspectives on Organizations: An Introduction to Organization Theory ( <i>Rhodes</i> )	241n
Planning and Education ( <i>Birley</i> )	123n
Plans and Provisions for the Mentally Handicapped ( <i>Bone, Spain and Martin</i> )	123n
Policy Development ( <i>Singh</i> )	341r
Political Stratification and Democracy ( <i>Budge and others</i> )	347n
Practice and Procedure of the National Industrial Relations Court, The ( <i>Rideout</i> )	242n
Principles and Practice of Job Evaluation ( <i>Morris</i> )	350n
Program Budgeting for Primary and Secondary Public Education: Current Status and Prospects in Los Angeles ( <i>Hirsch, Marcus and Gay</i> )	475n
Program Budgeting for Urban Police Services: with Special Reference to Los Angeles ( <i>Shoup and Mehay</i> )	475n
Public Administration: A Bibliography ( <i>McCurdy</i> )	121n
Public Assistance in France ( <i>Stevens</i> )	476n
Public Expectations and Health Care: Essays on the Changing Organization of Health Services ( <i>Mechanic</i> )	239n
Public Participation and Planners' Blight ( <i>Dennis</i> )	338r
Public Sector in the Mixed Economy ( <i>Rees</i> )	349n
Regional Planning and Regional Government in Europe (Ed. <i>Kalk</i> )	124n
Research System, The Vol. II. ( <i>Caty and others</i> )	475n
Right to Manage?, The ( <i>Daniel and McIntosh</i> )	241n
Role of Commissions in Policy Making, The (Ed. <i>Chapman</i> )	226r
Scottish Political System, The ( <i>Kellas</i> )	464r
Society and the Policeman's Role ( <i>Cairn</i> )	351n
Sociology of Public Administration, The ( <i>Hill</i> )	332r
Some Approaches to Job Evaluation ( <i>Brown and others</i> )	242n

# WINTER

<i>Articles</i>	Administrative Developments in 1971 and 1972: A Survey	361
	B.C.Smith and J.Stanyer	
	Bureaucracy and Development Administration	411
	R.A.Milne	
	Green Papers and Changing Methods of Consultation in British Government	427
	Arthur Silkin	
	The Younger Committee and Research	449
	Gerald Rhodes	
<i>Notes and Correspondence</i>	Haldane Essay Competition 1972: Report of the Adjudicators	109
	Inspectorates in British Central Government	221, 328
	R.J.S.Baker	
	Inspectorates in British Central Government	327
	Owen A.Hartley	
<i>Title and Author</i>		
<i>Books Reviewed</i>	Accounting for Health ( <i>King Edward's Hospital Fund for London</i> )	475 <sup>n</sup>
	Administration: The Word and the Science ( <i>Dunsire</i> )	463 <sup>r</sup>
	Administration of Education in Britain, The ( <i>Lawrence</i> )	337 <sup>r</sup>
	Administration of Hospital Wards, The ( <i>Hunter</i> )	239 <sup>n</sup>
	Administrative Functions of the French Conseil d'Etat, The ( <i>Rendel</i> )	115 <sup>r</sup>
	Administrative Justice and Supplementary Benefits ( <i>Herman</i> )	122 <sup>n</sup>
	Administrative Reforms Commission, The ( <i>Maheshwari</i> )	121 <sup>n</sup>
	Administrative Theories and Politics ( <i>Self</i> )	223 <sup>r</sup>
	Backbenchers, The ( <i>Richards</i> )	234 <sup>r</sup>
	Ballina: A Local Study in Regional Economic Development ( <i>Chadwick</i> )	124 <sup>n</sup>
	Bibliography of Public Enterprise ( <i>Marsden</i> )	349 <sup>n</sup>
	Blueprint for Health: Medical Care Tomorrow ( <i>Murray</i> )	349 <sup>n</sup>
	Bureaucracy: The Marshall Plan and the National Interest ( <i>Arkes</i> )	352 <sup>n</sup>
	Canada and Immigration: Public Policy and Public Concern ( <i>Hawkins</i> )	479 <sup>n</sup>
	City: Problems of Planning, The (Ed. <i>Stewart</i> )	124 <sup>n</sup>
	Communication Gap, The ( <i>Evans</i> )	351 <sup>n</sup>
	Comparative Budgetary Systems ( <i>Siddiqui</i> )	240 <sup>n</sup>
	Computers in the Public Service ( <i>Lamb</i> )	229 <sup>r</sup>
	Corporate Planning: Revolution through Evolution ( <i>Hill</i> )	238 <sup>n</sup>
	Cost-Benefit Analysis in Administration ( <i>Newton</i> )	230 <sup>r</sup>
	Cost Benefit and Cost Effectiveness Studies and Analysis (Ed. <i>Woolfe</i> )	350 <sup>n</sup>
	County Hall L.E.A.: The Role of the Chief Education Officer ( <i>Kogan and Fyken</i> )	466 <sup>r</sup>

*Title and Author*

Creating the New Local Government ( <i>Royal Institute of Public Administration</i> )	347r
Crisis for Democracy? An Essay on the State of Policy-Making in Scottish Local Government ( <i>Young</i> )	238n
Design of Forms in Government Departments ( <i>Civil Service Department</i> )	122n
Design of Personnel Systems and Records (Comp. <i>Tavernier</i> )	479n
Developing Resourceful Managers ( <i>Morris and Burgoyne</i> )	350n
Development of Industrial Relations in Britain, 1911-1939, The ( <i>Charles</i> )	478n
Dynamics of Medical Care ( <i>Logan and others</i> )	239n
Earnings Conflict, The ( <i>Brown</i> )	350n
Economics of Medical Care, The (Ed. <i>Hauser</i> )	239n
Effective Company Training ( <i>Dickinson</i> )	478n
Elements of Cost-Benefit Analysis ( <i>Mishan</i> )	125n
Elite Accommodation in Canadian Politics ( <i>Presthus</i> )	474n
Establishing Ombudsman Offices: Recent Experience in the United States (Eds. <i>Anderson and Moore</i> )	237n
Estimating Local Housing Needs: A Case Study and Discussion of Methods ( <i>Watson and others</i> )	349n
Europe: Journey to an Unknown Destination ( <i>Shonfield</i> )	351n
European Parliament: Structure, Procedure and Practice, The ( <i>Cocks</i> )	237n
Evolution of the British Welfare State, The ( <i>Fraser</i> )	348n
Evolution of a Profession: A Study of the Contribution of Teachers' Associations to the Development of School Teaching as a Professional Occupation, The ( <i>Gosden</i> )	123n
Exeter University and the City ( <i>Lewes and Kirkness</i> )	476n
Experiment in Social Policy Formulation in Greenock and Port Glasgow, An ( <i>Graham, Winter and Young</i> )	348n
Final Appeal: A Study of the House of Lords in its Judicial Capacity ( <i>Blom-Cooper and Drewry</i> )	340r
Finanzplanung und Bundeshaushalt ( <i>Zunker</i> )	117r
Federal Finance ( <i>Matthews and Jay</i> )	351n
Federal Judges: The Appointing Process ( <i>Chase</i> )	470r
Federal-Provincial Diplomacy: the Making of Recent Policy in Canada ( <i>Simeon</i> )	125n
French Administrative Law ( <i>Brown and Garner</i> )	474n
Governing the London Region: Reorganization and Planning in the 1960's ( <i>Foley</i> )	237n
Government and Politics of France: Volume I. Institutions and Parties, The ( <i>Pickles</i> )	114r
Governmental and Administrative Organization in the Field of Scientific Research ( <i>Abad</i> )	238n
Guide to Parliamentary Papers, A ( <i>Ford</i> )	121n
Handbook of Management Development (Eds. <i>Torrington and Sutton</i> )	478n
Hart's Introduction to the Law of Local Government and Administration ( <i>Hart and Garner</i> )	473n

*Title and Author*

Staff Appraisal ( <i>Randell and others</i> )	122n
Staff Relations in the Civil Service: Fifty Years of Whitleyism ( <i>Parris</i> )	329r
State of Britain, The ( <i>Buchanan</i> )	124n
Statistician and the Manager, The (Ed. <i>Williams</i> )	350n
Taxation Policy (Eds. <i>Crick and Robson</i> )	240n
Teachers' Unions and Interest Group Politics ( <i>Coates</i> )	240n
Top Team Planning: A Study of the Power of Individual Motivation in Management ( <i>Ramsden</i> )	477n
United Nations System: An Analysis, The ( <i>Elmandjra</i> )	474n
Welfare State, Its Aims, Benefits and Costs, The ( <i>Sleeman</i> )	348n
White Collar Unionism in Britain ( <i>Lumley</i> )	351n
Whitehall and the Colonial Service: An Administrative Memoir, 1939-1956 ( <i>Jeffries</i> )	112r
Women in Management ( <i>Basil</i> )	479n
Year Book of Social Policy in Britain, 1972, The (Ed. <i>Jones</i> )	476n
Zentrale Wirtschaftspolitische Beratungsgremien in der Parlamentarischen Verfassungsordnung ( <i>Bryde</i> )	117r

<i>Authors of</i>	Alexander, Alan	41	King, David N.	165
<i>Articles, Notes</i>	Angus, W.S.	17	Laver, F.J.M.	229
<i>and</i>	Baker, R.J.S.	221, 328	Leemans, Arne F.	341
<i>Book Reviews</i>	Beesley, Sir Harold	467	Miller, J.V.	230
	Beesley, M.E.	61	Milne, R.S.	411
	Bennett, J.R.	468	Parris, Henry	224
	Birley, Derek	337	Rhodes, Gerald	226, 449
	Brown, L. Neville	115	Rhodes, R.A.W.	207
	Chapman, Richard A.	273	Richardson, J.J.	338
	Cohen, Lionel H.	175	Rowbottom, R.W.	291
	Cornford, James	464	Self, Peter	330
	Cross, J.A.	112	Silkin, Arthur	427
	Cunningham, Sir Charles	251	Smith, B.C.	361
	Ellis, Valerie	329	Stanyer, J.	361
	Gregory, Roy	41	Thornhill, W.	335
	Halsey, A.H.	466	Vickers, Geoffrey	223
	Harris, D.J.	340	Webb, Adrian L.	332
	Hartley, Owen A.	327	White, G.M.	61
	Hayward, Jack	114	Wilding, Paul	307
	Herman, Valentine	234	Williams, D.G.T.	232
	Hill, Dilys M.	235	Williams, Derek	343
	Hill, Michael J.	463	Wilson, Graham K.	470
	Hunt, Norman	111	Wilson, V. Seymour	193
	James, Ralph	147	Windlesham, Lord	261
	Jeffries, H.D.	334	Wood, Bruce	227
	Johnson, Nevil	117	Wright, Maurice	1
	Jones, G.W.	135	Young, Ken	91
	Keeling, Desmond	471		

\*n=note, r=review



Printed in England by Metchin & Son Ltd.,  
8 Storey's Gate, Westminster, London SW1P 3AT



